

Strategic View of Budget and One-Time Funding Budget Philosophy

One-time monies serve as a resource for non-recurring strategic and capital investments. Operating, capital, and investment activities influence changes in the university's total reserves, which affect the strength of the balance sheet.

Allocations of one-time monies are to be aligned with strategic priorities and consider capital, operational and debt plans and policies, and acknowledge debt financial covenants. Maintaining student affordability and ensuring fiscal stability are of the utmost importance.

It is important that non-recurring strategic and capital investments maintain financial resiliency while protecting academic quality, maintain fiscal stability while enhancing academic reputation, and maintain, or increase efficiencies during growth.

Use of non-recurring funds for on-going expenditures that create future financial obligations should be avoided. Expenditures, such as the creation of new employee positions and/or certain types of projects (such as the purchase of equipment that requires extensive ongoing maintenance or future upgrades), should not be funded by one-time monies without specific identification of future funding streams.

Inherent to the nature of one-time monies is that non-recurring funds often carry fewer restrictions than the university's "regular" revenue streams. One-time monies provide an opportunity for strategic investments and/or contribution to other costs that normally cannot be funded from regular Education & General funds.

One-time monies will yield one or more of the following outcomes in order to meet the criteria outlined above:

1. Generate increased revenue through creation of new or expanding existing applied-degree programs and/or university revenue producing functions that are affordable while being responsive to industry and student demand.
2. Generate recurring cost savings for both financial and human capital.
3. Contribute to the strategic mission of Oregon Tech.
4. Address unmet needs that do not necessarily result in increased revenue and/or generate recurring cost savings, especially where the nature of unrestricted funds can be used.

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